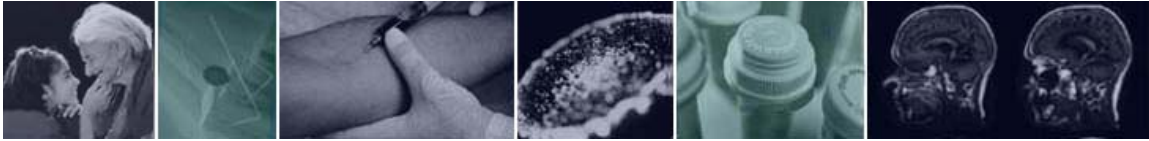




Canadian Academy of Health Sciences  
Académie canadienne des sciences de la santé

*Scientific advice for a healthy Canada  
Conseil scientifique pour un Canada en santé*



## **Program Summary Programme de la conférence**

Annual Meeting 2011  
Rencontre annuelle 2011

**Fairmont Château Laurier**  
1 Rideau Street, Ottawa

**Thursday & Friday, 15 & 16 September, 2011  
Jeudi et vendredi, 15-16 septembre 2011**

**AGENDA / HORAIRE**

07:00 – 08:00	<b>REGISTRATION AND BREAKFAST / INSCRIPTION ET PETIT DÉJEUNER</b> Location / Lieu: <b>DRAWING ROOM, GROUND FLOOR</b>
08:00 – 16:30	<b>MAJOR FORUM / FORUM PRINCIPAL</b> Location / Lieu: <b>DRAWING ROOM, GROUND FLOOR</b>
12:00 - 13:15	<b>LUNCHEON</b> Location / Lieu: <b>LAURIER ROOM, GROUND FLOOR</b>
18:00 – 19:00	<b>RECEPTION / RÉCEPTION</b> Location / Lieu: <b>LAURIER ROOM, GROUND FLOOR</b> <i>Business dress / Tenue de ville</i>
19:00 – 22:00	<b>INDUCTION CEREMONY AND DINNER / CÉRÉMONIE D'INVESTITURE ET SOUPER</b> Location / Lieu: <b>LAURIER ROOM, GROUND FLOOR</b> <i>Business dress / Tenue de ville</i>
<p><u>GUEST OF HONOUR &amp; 2011 DISTINGUISHED FELLOW / INVITÉ D'HONNEUR ET MEMBRE ÉMÉRITE</u> <b>MR. STEPHEN LEWIS</b></p>	

***WE GRATEFULLY ACKNOWLEDGE SPONSORSHIP OF THIS EVENT***



Council of Canadian Academies  
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**CHSRF**  
CANADIAN HEALTH SERVICES  
RESEARCH FOUNDATION



**FCRSS**  
FONDATION CANADIENNE DE LA  
RECHERCHE SUR LES SERVICES DE SANTÉ

## ***SMARTER CARING FOR A HEALTHIER CANADA: EMBRACING SYSTEM INNOVATION***

The Canadian Academy of Health Sciences, like the Institute of Medicine in the U.S., was founded with the specific purpose of providing advice to Canada on matters related to health following comprehensive consideration of research evidence and thoughtful deliberation of the issues. There is **no more pressing** health issue than the future of the Canadian health care system. As our Federal, Provincial and Territorial governments turn their attention to renewal of the First Ministers' Accord on Health care in 2014, it is essential that solutions are found to address ongoing challenges surrounding equity, efficiency and sustainability of health care.

Our 2011 CAHS Forum program, entitled *Smarter Caring for a Healthier Canada: Embracing System Innovation* will be solutions-focused. This event will not be just one more recitation of all the problems that make our health care system unsustainable - we have all attended too many such meetings. Instead we will discuss innovations that can truly change how the system operates and how care is experienced by Canadians. We will be informed by a thorough review of research and reports on improving health and the healthcare system but in our search for innovations we will not be constrained by them.

Our Academy has demonstrated exceptional ability to pursue targeted assessments on matters related to health and we wish to build on this record. The Forum will be the first step toward a full CAHS Assessment of the structure and function of the Canadian health care system with recommendations for changes.

An opening address on disruptive innovation will be followed by panels on Equity, Efficiency, Sustainability, and Community with speakers offering the differing perspectives of health professionals, health care institutions, government, business, and citizens, to challenge all of us to think differently. Jeff Turnbull, President of the Canadian Medical Association, in his closing address will challenge Fellows to continue to work toward constructive change by adopting principles and strategic directions for a new healthcare system for Canada. Finally, Cathy Whiteside will lead us in planning the Academy's next steps, ensuring that the impact of our work during the Forum is fully utilized as we move towards a formal Assessment.

At this CAHS Forum, the Community panel will adapt the model of the Citizens' Jury process. Chaired by Andre Picard, health columnist of the Globe and Mail, panelists will comment on what they have heard about disruptive innovation, equity, efficiency and sustainability and how they see the ideas and examples impacting on citizens who receive care from the health care system.

*"The Citizens Jury process is a tool that allows decision-makers and the public to hear thoughtful citizen input. The great advantage of the process is that it yields citizen input from a group that is both informed about an issue and a microcosm of the public... The Citizens Jury process also allows decision-makers and the public to discover what people really think once they have heard witnesses and taken a close look at a topic."*

Definition from The Jefferson Center

([http://www.jefferson-center.org/index.asp?Type=B\\_BASIC&SEC=%7B2BD10C3C-90AF-438C-B04F-88682B6393BE%7D](http://www.jefferson-center.org/index.asp?Type=B_BASIC&SEC=%7B2BD10C3C-90AF-438C-B04F-88682B6393BE%7D))

Throughout the day, we will incorporate the results of the thoughtful responses we received from many of you with respect to challenges and opportunities for change in our healthcare system. There will also be lots of opportunity for dialogue with our panelists in the discussion periods. We will create a written record of the presentations and discussions to ensure that we capture the ideas for change that we know will come from the group.

Thank you for participating in the 2011 CAHS Forum.

Sincerely,

2011 CAHS Forum Planning Committee

## FORUM PROGRAM / PROGRAMME DU FORUM

08:00 - 08:15	Welcome / Bienvenue	<b>Carol Herbert</b> , Event Chair/Président de l'événement
08:15 – 09:00	Keynote Address / Discours	<b>(RE)ALIGNING THE STARS: DESIGN THINKING FOR HEALTH SYSTEM INNOVATION / (RÉ)ALIGNER LES ÉTOILES: UNE CONCEPTION POUR L'INNOVATION DU SYSTÈME DE SANTÉ</b> <b>Brian R. Golden</b>  <i><b>Brian R. Golden</b> is the Sandra Rotman Chaired Professor in Health Sector Strategy at the Rotman School of Management, The University of Toronto, and The University Health Network. He is the founding Executive Director of The Collaborative for Health Sector Strategy, a policy, research and leadership development institute funded by the Ontario Ministry of Health and Long-Term Care. He conducts research in the areas of health system integration and sustainability, hospital boards, organizational strategy, and strategic change and implementation. From 2005-2010, he was Board Chair at the Institute for Clinical Evaluative Sciences. His article "Transforming Healthcare Organizations" in Healthcare Quarterly is the journal's most downloaded article. He was recognized with the Ted Freedman Innovation in Healthcare Education Award in 2004. His current research and work with government is focused on creating value in Canadian healthcare.</i>
09:00-10:15	Plenary with panel discussion / Plénière avec échanges	<b>EQUITY / ÉQUITÉ</b>  <i>Speakers / Conférenciers: <b>Nancy Edwards*</b>; <b>Margo Greenwood</b>; <b>Louise Nasmith*</b></i> <i>Panel Chair / Président de session: <b>Nancy Edwards*</b></i>  <i><b>Nancy Edwards</b> is a full professor in the School of Nursing and Department of Epidemiology and Community Medicine, University of Ottawa. She holds a Nursing Chair award, funded by the Canadian Health Services Research Foundation, the Canadian Institutes of Health Research and the Government of Ontario. The focus of her Chair is multi-strategy and multi-level interventions for community health nursing. She has led research projects in both Canada and internationally. Dr. Edwards was appointed to the position of Scientific Director, Institute of Population and Public Health, Canadian Institutes of Health Research in 2008. She has widely published and has won numerous awards including the title of Distinguished Professor at the University of Ottawa.</i>  <i><b>Dr. Margo Greenwood</b>, Academic Leader of the National Collaborating Centre for Aboriginal Health, is an Indigenous scholar of Cree ancestry with more than 20 years' experience in the field of early childhood education. She is recognized provincially, nationally and internationally for her work on Aboriginal children. She has served with over 20 national and provincial federations, committees and assemblies, and has undertaken work with UNICEF, the United Nations, and the Canadian Reference Group to the World Health Organization Commission on Health Determinants. In recognition of her years of work in early childhood, Margo Greenwood was the recipient of the Queen's Jubilee medal in 2002. Margo is an Associate Professor in both the Education and First Nations Studies Programs at the University of Northern British Columbia.</i>  <i><b>Dr. Louise Nasmith</b> received her MD from McGill University in 1978 and CCFP in 1982. She has a background in Family Medicine leadership having served as Chair at McGill University and the University of Toronto, Acting-Chair at the University of British Columbia and President of the College of Family Physicians of Canada. In June 2007, she was appointed Principal of the College of Health Disciplines at the University of British Columbia. For the last decade, Louise has focused on integration of care for chronic illness and interdisciplinary care, including promoting self-care, and has worked with educators, practitioners, health authorities, Health Canada and Government to advance collaborative practice and inter-professional education in various jurisdictions within Canada.</i>
10:15-10:45	BREAK / PAUSE	

10:45-12:00

Plenary with panel  
discussion /  
Plénière avec  
échanges

## EFFICIENCY / EFFICACITÉ

*Speakers / Conférenciers:* **Jack Kitts; Patricia Kosseim; Robyn Tamblyn\***

*Panel Chair / Président de session:* **Bartha Knoppers\***

*After completing medical and subspecialty training, **Jack Kitts** completed a three-year tour with the Canadian Forces before joining the Department of Anesthesiology at the Ottawa Civic Hospital. He led the development of the hospital's Preoperative Assessment Clinic and became its first medical director. In 1995, he was appointed Chief of Anesthesia at the Civic Hospital and Associate Professor at the University of Ottawa.*

*In 1998, he became Vice President-Medical Affairs and led the medical staff during the merger of three hospitals and five large programs into The Ottawa Hospital. He completed his MBA in 2001 and was named President and CEO of The Ottawa Hospital in 2002.*

***Patricia Kosseim**, General Counsel, Office of the Privacy Commissioner of Canada (OPC) Responsible for the Legal Services, Policy and Research Branch, Patricia provides strategic legal and policy advice on a broad range of privacy issues, oversees research on the privacy impacts of emerging information technologies, and represents the Privacy Commissioner before courts and Parliamentary Committees. Patricia has also worked at Genome Canada and the Canadian Institutes of Health Research where she developed and led national strategies to address ethical, legal and social implications of science and technology. Called to the Barreau du Québec in 1993, Patricia practiced in Montreal for over six years with a large national law firm. She has published and presented extensively on matters of health law, privacy and ethics.*

***Bartha Maria Knoppers**, PhD, holds the Canada Research Chair in Law and Medicine (Tier 1: 2001 - ). She is Director of the Centre of Genomics and Policy, Faculty of Medicine, Department of Human Genetics, McGill University. She held the Chair d'excellence Pierre Fermat (France: 2006-2008) and was named Distinguished Visiting Scientist (Netherlands Genomics Initiative) (2009 - ). She is Chair of the Ethics Working Party of the International Stem Cell Forum (2006 - ), Co-Chair of the Sampling/ELSI Committee of the 1000 Genomes Project (2008 - ) and a member of the Scientific Steering Committee of the International Cancer Genome Consortium (ICGC) (2009- ). She is an Officer of the Order of Canada.*

***Dr. Robyn Tamblyn** is a Professor in the Departments of Medicine and Epidemiology and Biostatistics at McGill University. She is a James McGill Chair, a Medical Scientist at the McGill University Health Center Research Institute, and the Scientific Director of the Clinical and Health Informatics Research Group. Her work on improving drug safety (MOXXI) has been recognized internationally. She co-leads a CFI Informatics Innovation Laboratory aimed at monitoring adverse events and developing tools to improve health care. In January, 2011, she became the Scientific Director of the Institute of Health Services and Policy Research at the Canadian Institutes of Health Research.*

12:00-13:15

LUNCH / DÎNER

Laurier Room, Ground Floor

13:15-14:30

Plenary with panel  
discussion /  
Plénière avec  
échanges

## SUSTAINABILITY / DURABILITÉ

*Speakers / Conférenciers:* **Don Drummond; Jeremiah Hurley; Kevin McNamara**

*Panel Chair / Président de session:* **Pierre-Gerlier Forest\***

***Don Drummond** is the Matthews Fellow in Global Public Policy at Queen's University and Chair of the Commission on the Reform of Ontario Public Services. From 1977-2000 he was with the Federal Department of Finance serving as Assistant Deputy Minister, Fiscal Policy & Economic Analysis; Senior Assistant Deputy Minister, Tax Policy & Legislation; and Associate Deputy Minister. He was appointed Chief Economist & Senior Vice President, TD Bank Financial Group from 2000-2010. Mr. Drummond received a BA Economics from the University of Victoria, and both a MA Economics and Doctor of Laws honoris causa from Queen's University.*

***Pierre-Gerlier Forest** is President of The Pierre Elliott Trudeau Foundation. Prior to joining the Trudeau Foundation, Dr. Forest was Chief Scientist at Health Canada; he was also Health Canada's G.D.W. Cameron Visiting Chair from 2003 to 2005. In 2002, he held the position of Research Director at the Commission on the Future of Health Care in Canada (Romanow Commission). Dr. Forest remains a professor of policy analysis and public management at Université Laval, where he received a Master of Political Science. He also holds a PhD in History and Socio Politics of Science from the Université de Montréal.*

***Jeremiah Hurley** is a professor in the Department of Economics and the Department of Clinical Epidemiology and Biostatistics, McMaster University, and a member of the Centre for Health Economics and Policy Analysis. He has carried out research on physician behaviour and physician payment systems; funding models for health care; financial incentives in health care systems;*

normative frameworks for evaluative economic analysis in the health sector. His current work focuses on equity in health systems, on public and private roles in health care financing, and resource allocation in health. He has published in leading health economic and health services research journals and has acted as a consultant to regional, provincial, national and international agencies.

**Kevin McNamara** is Deputy Minister of Health and Wellness in Nova Scotia. He was previously Chief Executive Officer of South Shore Health. Throughout his career, Kevin has played a strategic role effecting change in several organizations. As Deputy Minister of Nova Scotia's Department of Environment and Labour, he served as a member of the government's executive team, providing advice to the Premier, Cabinet and Ministers. Prior to this, he served as Vice President of Human Resources for the Queen Elizabeth II Health Sciences Centre in Halifax, where he was a key member of the senior leadership team. Kevin was a key player in the creation of the Cobequid Multi Service Centre, the first free-standing Emergency Health Centre in North America.

14:30-15:45

Plenary with panel discussion /  
Plénière avec échanges

## COMMUNITY – CITIZENS JURY / COMMUNAUTÉ - CONFÉRENCE CITOYENNE

Speakers / Conférenciers: **Cindy Blackstock; Sharon Sholzberg-Gray; Anne Snowdon**  
Panel Chair / Président de session: **André Picard**

**Cindy Blackstock**, Executive Director, First Nations Child and Family Caring Society of Canada, is an Associate Professor at the University of Alberta. A member of the Gitksan Nation, Cindy has worked in the field of child and family services for over 20 years. An author of over 50 publications, her key interests include exploring, and addressing, the causes of disadvantage for Aboriginal children and families by promoting equitable and culturally based interventions. Current professional interests include holding fellowships with the Atkinson Foundation, the Ashoka Foundation and the J.W. McConnell Family Foundation

**André Picard** is the public health reporter at The Globe and Mail and the author of three bestselling books. Earlier this year, André received the Hy Solomon Award for Public Policy Journalism, one of the country's most prestigious journalism prizes. In 2010 he was named Canada's top newspaper columnist in the National Newspaper Awards. He lives in Montréal.

**Sharon Sholzberg-Gray** is a lawyer by profession and an association manager by occupation. Over the years she has been the CEO of a number of health and social sector organizations, having served most recently as President and CEO of the Canadian Healthcare Association (from 1998 to 2008). Currently she is a member of several health boards and a participant in numerous health projects and initiatives. Ms Sholzberg-Gray, a member of the Quebec Bar, has science and law degrees from McGill University and a graduate diploma in public law from the University of Ottawa. She speaks and writes extensively about legal, health and social issues.

**Dr. Anne Snowdon** is the Chair of the Ivey Centre for Health Innovation and Leadership. She is also a Full Professor at the Odette School of Business at the University of Windsor. Dr. Snowdon holds an Adjunct Appointment as Professor at the School of Nursing, Faculty of Medicine at McGill University. Formerly, Dr. Snowdon was the Vice President of Womens' and Childrens Programs at Windsor Regional Hospital and Chief Nursing Officer. She leads a national team of researchers focused on injury prevention for children and has commercialized innovative new safety seat products as a result of this research program.

15:45-16:15

Closing Address /  
Discours de clôture

## THE PRINCIPLES & STRATEGIC DIRECTION FOR A NEW HEALTH CARE SYSTEM FOR CANADA / LES PRINCIPES ET ORIENTATIONS STRATÉGIQUES POUR UN NOUVEAU SYSTÈME DE SANTÉ POUR LE CANADA

**Jeff Turnbull\***

**Jeffrey Turnbull** is co-founder and Medical Director of Ottawa Inner City Health. He has a Doctorate in Medicine from Queen's University and specialty certification in internal medicine through the Royal College of Physicians and Surgeons of Canada. Jeffrey is currently Chief of Staff at The Ottawa Hospital and President of the Canadian Medical Association. He is a dedicated medical educator with an interest in poverty and health inequity. Jeffrey is the recipient of several national and international grants and awards, including the Order of Canada.

16:15-16:30

Next Steps /  
Prochaines étapes

**Catharine I Whiteside\***  
President, Canadian Academy of Health Sciences

\* Fellow, Canadian Academy of Health Sciences / Fellow de l'Académie canadienne des sciences de la santé

### Agenda / Horaire

<b>07:00 - 08:00</b>	<b>BREAKFAST / PETIT DÉJEUNER</b> Location / Lieu: <b>DRAWING ROOM, GROUND FLOOR</b>
<b>07:00-08:00</b>	<b>NEW FELLOW ORIENTATION / SÉANCE D'ORIENTATION</b> <i>With Drs. Paul Armstrong and Dorothy Pringle</i> Location / Lieu: <b>CANADIAN ROOM, LOWER LEVER</b> <i>A buffet breakfast will be served in the room / Un petit déjeuner buffet vous sera servi dans la salle.</i>
<b>08:00 -11:00</b>	<b>ANNUAL GENERAL MEETING / ASSEMBLÉE GÉNÉRALE ANNUELLE</b> Location / Lieu: <b>DRAWING ROOM, GROUND FLOOR</b>

### ANNUAL GENERAL MEETING/ ASSEMBLÉE GÉNÉRALE ANNUELLE AGENDA/ HORAIRE

Timeframe	Topic	Supporting Material	Speaker
08:00-9:00	1) Welcome and Approval of Agenda <ul style="list-style-type: none"><li>• Remembrance / En souvenir des disparus</li></ul>		Catharine Whiteside
	2) Approval of Minutes / Approbation du procès-verbal: <ul style="list-style-type: none"><li>• October 1, 2010</li></ul>	Att 1- Minutes	Catharine Whiteside
	3) Report from the President / Rapport du président		Catharine Whiteside
	4) Treasurer's Report/Rapport du trésorier <ul style="list-style-type: none"><li>• Audited Statements / Rapport des vérificateurs: November 30, 2010</li><li>• Appointment of Auditors / Designation des vérificateurs</li></ul>	Att 2- Report	Robyn Tamblyn
	5) Report from Fellowship Committee / Rapport du comité des membres	Att 3- Report	Tom Marrie
	6) Report from the Nominating Committee / Rapport du comité de nomination	Att 4- Report	Martin Schechter
	7) Recognition of Leadership Contributions / Reconnaissance des contributions de leadership <ul style="list-style-type: none"><li>• Bartha Knoppers</li><li>• Mary Law</li><li>• Noni MacDonald</li><li>• Martin Schechter</li></ul>		Catharine Whiteside
09:00-10:15	8) Report from the Standing Committee on Assessments/ Rapport du Comité permanent sur les études	Att 5- Report	John Cairns
10:15-10:45	9) Future Directions and Strategic Planning / Orientations futures et planification stratégique		Catharine Whiteside
10:45-11:00	10) Concluding Remarks / Mot de clôture		Catharine Whiteside

### NEXT ANNUAL MEETING/PROCHAINE RÉUNION ANNUELLE

Thursday & Friday, September 20 & 21, 2012 / Jeudi et vendredi, 20-21 septembre 2012  
Fairmont Château Laurier, Ottawa